

Business model

Considering our key influences...

Our markets

See pages 15 to 35

Our assets

See pages 15 to 35

Our workforce

See pages 8 and 9

Our stakeholders' views

See pages 36 to 41

Our sustainability

Sustainability Report

...Our three business divisions...

Infrastructure

- Products provide direct access to a broad range of infrastructure classes, most notably addressing the significant investment opportunities resulting from the global energy transition.
- The experienced in-house global team source, develop, operate and manage these investments on behalf of our clients.

See pages 16 to 22

Private Equity

- Remain one of the most active SME investors targeting the SME equity gap in the UK and Ireland, focusing on the up to £10 million transaction sector.
- Leverage deep regional relationships and high-quality management capabilities to support and create value across our diverse portfolio through prevailing market conditions.

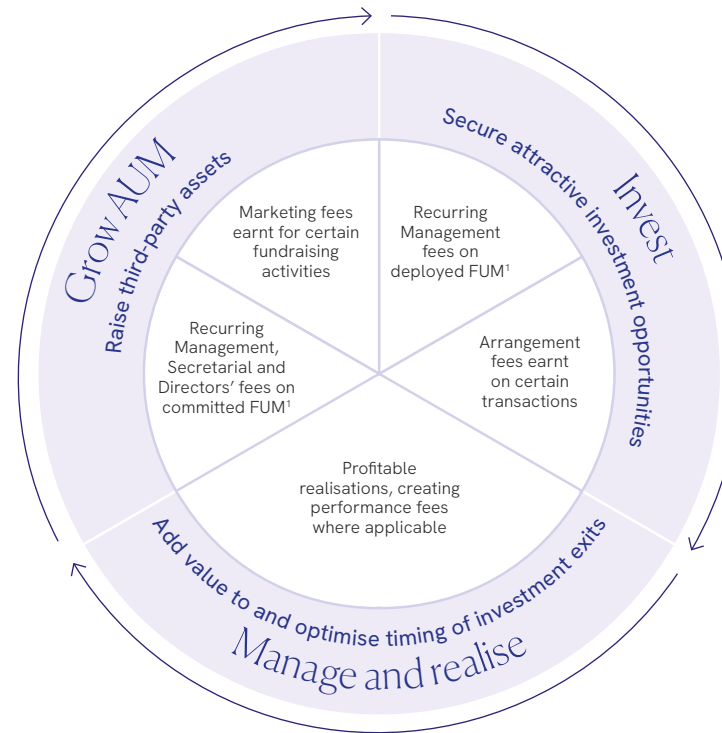
See pages 23 to 29

Foresight Capital Management

- Provide retail and institutional investors access to real assets and sustainable investment opportunities through actively managed open-ended vehicles.
- Apply Foresight's deep knowledge of private markets to opportunities in listed markets.

See pages 30 to 35

...Create value...



...For all our stakeholders

22.2p

Total dividend per share

See page 44

Investors, clients and advisers

See page 38

Staff

See page 37

Communities and charities

See page 38

Suppliers and service providers

See page 39

Regulators and industry bodies

See page 39

1. Varies by fund structure.