Overview Business review Performance and risk

BUSINESS MODEL

In a changing world, we use innovative investment solutions to create a sustainable legacy.

Considering our key influences...

Our markets SEE PAGES 22 to 44

Our assets SEE PAGES 22 to 44

Our workforce SEE PAGE 16

Our stakeholders' views SEE PAGES 55 to 61

Our sustainability SEE PAGES 45 to 54

...our three core business divisions...

INFRASTRUCTURE

- Established infrastructure funds provide direct access to a broad range of infrastructure classes, from renewable energy generation to social infrastructure.
- Experienced investment professionals with strong networks continually assess the landscape for opportunities in core and adjacent asset classes.
- The in-house global team source, develop, operate and manage these investments sustainably on behalf of our clients.

SEE PAGES 23 to 29

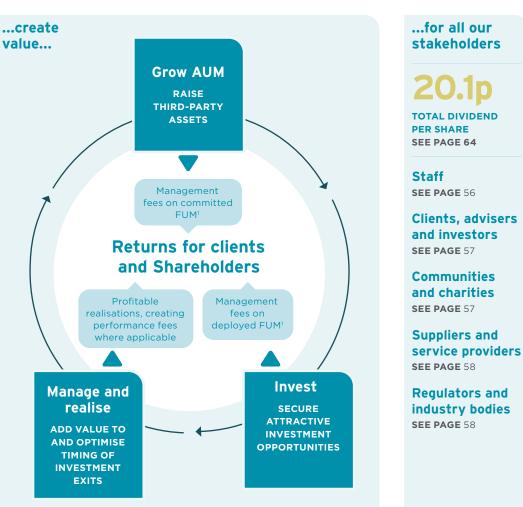
PRIVATE EQUITY

- Highly active, sustainably focused SME investment team operating across the UK and Ireland focusing on the up to £10 million transaction sector.
- Leveraging deep regional relationships and high-quality management capabilities to support and enhance our diverse portfolio through prevailing market conditions.
- Ideally positioned to capitalise on the SME funding gap and cyclical nature of bank appetite.

SEE PAGES 30 to 37

FORESIGHT CAPITAL MANAGEMENT

 Applying Foresight's deep knowledge of private markets to opportunities in listed markets to provide retail and institutional investors access to real assets and sustainable investment opportunities through actively managed open-ended funds.



1. Varies by fund structure.